

SAN BENITO COUNTY FACILITIES MASTER PLAN

February 16, 2021

Board of Supervisors Presentation



Master Plan Overview

Functional Needs Assessment

- Demographics
- County Employees
- Facility Functional Needs

Facility Security Assessments

- Identify Deficiencies
- Cost Estimating
- Recommendations

Facility Condition Assessments

- Review to Identify Deficiencies
- Cost Estimating
- Facility Condition Index

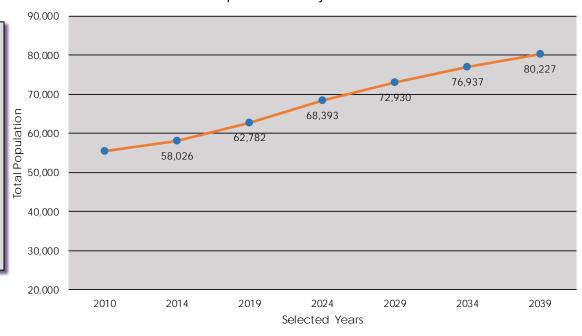
Long Range Plan

- Synthesize Information
- Options for Consideration
- Cost Estimating

Demographic Projections

San Benito County Population Projections

- o County population projected to grow at a steady rate
- o Older residents will continue to make up a larger percentage of the population



San Benito County Total Population Projections 2010-2040							
rotarr	орининопт	rojections .	Avg. 5yr.				
	County P	opulation	Growth Rate				
Year	Number	% Change	(Total)				
2010	55,528						
2011	56,099	1.0%					
2012	56,765	1.2%	1.1%				
2013	57,330	1.0%					
2014	58,026	1.2%					
2015	58,713	1.2%					
2016	59,608	1.5%					
2017	60,331	1.2%	1.6%				
2018	61,437	1.8%					
2019	62,782	2.1%					
2020	64,022	1.9%					
2021	65,213	1.8%					
2022	66,339	1.7%	1.7%				
2023	67,390	1.6%					
2024	68,393	1.5%					
2025	69,324	1.3%					
2026	70,243	1.3%					
2027	71,165	1.3%	1.3%				
2028	72,058	1.2%					
2029	72,930	1.2%					
2030	73,778	1.1%					
2031	74,613	1.1%					
2032	75,415	1.1%	1.1%				
2033	76,201	1.0%					
2034	76,937	1.0%					
2035	77,638	0.9%					
2036	78,335	0.9%					
2037	78,998	0.8%	0.8%				
2038	79,628	0.8%					
2039	80,227	0.7%					
% Change 2020-2039	25.3%						

Key Takeaways

- o The number of County employees dipped dramatically from 2008-09 to 2012-13
- Number of employees increasing since 2013

County Government

San Benito County Government Total Full-time Equivalent Employees



County Population

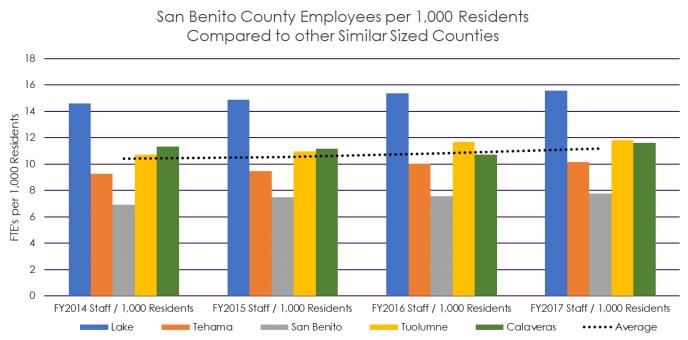
County Employees

County Government

Key Takeaways

- Compared to similar sized counties
 SBC has fewer employees per capita
- To reach the average, SBC would have to add over 200 employees

San Benito County Comparison of Number of Employees in Similar Sized Counties FY2014 - FY2017								
	Lake	Tehama	San Benito	Tuolumne	Calaveras			
Population	64,763	63,641	57,840	54,938	45,424			
No. of Employees	947	589	399	589	515			
FY2014 Staff / 1,000 Residents	14.62	9.25	6.90	10.72	11.34			
Population	64,851	63,743	58,373	55,082	45,358			
No. of Employees	965	604	436	604	507			
FY2015 Staff / 1,000 Residents	14.88	9.48	7.47	10.97	11.18			
Population	65,146	63,839	59,031	54,664	45,267			
No. of Employees	1001	640	447	640	485			
FY2016 Staff / 1,000 Residents	15.37	10.03	7.57	11.71	10.71			
Population	64,741	63,946	60,072	54,952	45,246			
No. of Employees	1008	650	466	650	525			
FY2017 Staff / 1,000 Residents	15.57	10.16	7.76	11.83	11.60			



Source: Each county CAFR

Facility Functional Needs Assessment

San Benito Functional N	County Ov eeds Assess				
				Condition	
Facility Name	FNI	Good	Fair	Poor	Very Poor
Administration Building	2.75				
Agricultural Commission	1.25				
New Behavioral Health	3.50				
Existing Behavioral Health	2.00				
Bertha Briggs	1.50				
Council of Goverments	3.00				
District Attorney/Probation	1.75				
Former Public Health Building	1.00				
Former Sheriff/Jail Building	0.25				
Hall of Records	1.75				
Old Hall of Records	1.00				
Health and Human Services Agency	2.00				
Homeless Services Center	2.75				
Jail/Jail Expansion	3.25				
Juvenile Hall	2.75				
Library/Office of Education	1.25				
Office of Emergency Services	1.75				
Resource Management Agency & Sheriff	2.25				
Sheriff's Office Training Center	0.75				
UC Cooperative Extension	1.00				
Total b	y Condition	2	7	9	2

Functional Needs Rating Scale					
3-4					
2-3					
1-2					
0-1					

Functional Needs Criteria

- o Size
- Context
- o Efficiency
- Technology

Key Takeaway

 More than half of County owned facilities are functionally deficient

Assessment Methodology

Assessment I	Data Col	lection Worksheet										
Project: San Benito (County Maste	r Plan	No. o	f Stories:	1							
Site: Public Works Ya	ard		Year	Built: xxxx								
Address: 3220 Souths	side Road		GSF:					ate:	6/20/2019			
Facility:			NSF:				Assess	or:	Rob Nash			
Distress: B = Beyon	d Expected Se	ervice Life F = Failing	D = Dam	aged			M =	Missin	g	N = No Action Re	equired	
Priority: 1 = Critical		2 = Life Safety	3 = Does Not Meet Code/Standards		S	4 = Necessary		sary	5 = Recommended			
Group	Level III	Element Descpition	Life	Last Reno	Next Reno	Distress	Priority	Photos			Notes	
	A1010	Standard Foundations	10)								
A10 Foundation	A1020	Special Foundations	10)				 				
	A1030	Slab on Grade	10)								
A20 Basement	A2010	Basement Excavation	10									

Key Takeaway

 Facilities were assessed using visual, non-destructive means to identify deficiencies

Building Systems and Components

Substructure and Structure

Basement Walls
Floor Construction:
Concrete
Steel
Wood

Roof Construction:

- o Exterior Envelope
- Interior Construction and Finishes
- o Elevators

Construction

Superstructure

A2020

 Plumbing, HVAC, and Electrical

- o Fire Protection
- Equipment and Furnishings
- Site Improvements and Site Utilities

-	Priority	Deliciency Type	Definition
*****	1	Critical	Stop accelerated deterioration, and/or return a system to operation.
	2	Urgent/Life Safety	Improvement to correct a cited safety hazard or work to stop potential deterioration.
	3	Does Not Meet Code/Standards	Deficiency corrections that must be performed to meet current building codes or standards.
	4	Required	Deficiency corrections that must be performed to maintain or restore the system usability, integrity, reliability, and performance.
	5	Recommended	Sensible improvement to existing conditions to improve overall system usability, integrity, reliability, and performance and reduce long-term maintenance costs.

Deficiencies Cost Factors				
Factor	Repair Work Extent			
0.01 to 0.10	Very Minor			
0.25	Minor			
0.50	Moderate			
0.75	Major			
1.00	Replacement			

Cost Estimating

Key Takeaway

Construction costs in SBC are heavily influenced by Bay Area costs

		Building Cost/SF Range + RSMeans Benchmarking							
Building Types	Psychiatric Sheriff's Health Facility Office		Indoor Shooting Range	Library		Metal Storage Building	Metal Vehicle Repair Building		
Construction Cost per SF ²	\$893	\$701	\$510	\$663	\$765 - \$795	\$250	\$400		
Building System ¹	Building Systems Ratio %	Building System Ratio %	Building System Ratio %	Building System Ratio %	Building System Ratio %	Building System Ratio %	Building System Ratio %		
Substructure/Structure	14.95%	17.12%	14.26%	15.31%	17.63%	21.11%	14.44%		
Exterior Envelope	11.67%	13.37%	11.13%	11.95%	13.76%	16.48%	11.28%		
Interior Construction/Finishes	15.98%	18.29%	15.23%	16.36%	18.83%	22.56%	15.43%		
Plumbing	7.65%	9.05%	8.40%	8.40%	4.79%	4.20%	8.50%		
HVAC	20.68%	14.56%	17.16%	20.68%	19.76%	3.65%	11.88%		
Fire Protection	2.82%	1.99%	2.34%	2.82%	2.69%	0.50%	1.62%		
Electrical	16.85%	13.50%	10.15%	13.15%	13.00%	23.50%	23.11%		
Equipment & Furnishings	5.25%	8.24%	16.18%	6.18%	5.15%	3.50%	8.24%		
Site Improvements/Utilities	4.15%	3.88%	5.15%	5.15%	4.39%	4.50%	5.50%		
Total	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%		

Cost Estimating

	Administration Building Facility Condition Assessment Deficiency by Priority							
	Priority	1 - Critical	2 - Urgent	3 - Code	4 - Required	5 - Recommend	To	otal by
	System Timeframe	1 year	1-2 years	1-3 years	1-5 years	6-10 years	S	iystem
1.	Substructure/Structure						\$	-
2.	Exterior Envelope		\$ 595,050				\$	595,050
3.	Interior Construction/Finishes					\$ 407,197	\$	407,197
4.	Elevators				\$ 62,500		\$	62,500
5.	Plumbing					\$ 103,569	\$	103,569
6.	HVAC					\$ 170,866	\$	170,866
7.	Fire Protection		\$ 116,499				\$	116,499
8.	Electrical					\$ 112,434	\$	112,434
9.	Equipment & Furnishings					\$ 111,353	\$	111,353
10.	Site Improvements/Utilities					\$ 94,921	\$	94,921
	TOTAL BY PRIORITY	\$ -	\$ 711,549	\$ -	\$ 62,500	\$ 1,000,340	\$	1,774,390

Key Takeaway

Replacement Value and Deficiency
 Costs are used to calculate the FCI

dministration Building sessment Deficiency and Cost Summary

Key Takeaways

- Costs are developed by building system
- Deficiencies are prioritized to develop cost over time

Replacement Value (\$795/sf)

Facility Condition Index (FCI) = Deficiency Total / Replacement Value

ı		Building System	Deficiency Summary	/	Cost
ı	1.	Substructure/Structure	No issues noted	\$	-
ı	2.	Exterior Envelope	Clean/repair stucco; replace doors, windows, and roof	\$	595,050
ı	3.	Interior Construction/Finishes	New interior finishes throughout	\$	407,197
	4.	Elevators	Approaching end of service life, service & upgrade	\$	62,500
ı	5.	Plumbing	Replace all fixtures, valves, etc.	\$	103,569
	6.	HVAC	Clean/replace ductwork	\$	170,866
ı	7.	Fire Protection	Verify requirements to add fire protection, verify locations	\$	116,499
	8.	Electrical	Investigate branch wiring/panels based on age	\$	112,434
	9.	Equipment & Furnishings	Replace equipment and furnishings	\$	111,353
	10.	Site Improvements/Utilities	Repair/replace sidewalks and walkways	\$	94,921
ı					

DEFICIENCY TOTAL: \$1,774,390

8,648,805

20.52%

Facility Condition Index



Condition (Recommended Action)	FCI Range
Good (Continue Regular Maintenance)	<15%
Fair (Functional and Repairable)	15 to 25%
Poor (Significant Attention, Nearing End of Useful Life)	26 to 50%
Replace (Beyond Useful Life)	>50%

- About 60% of County owned facilities are in poor or worse condition
- o 8 facilities have an FCI over 50% and should be considered for replacement

San Benito Cour	nty Owned Facilit	ies					
Facility Condition Asses	•		,				
Overall Condition							
Facility Name	FCI	Good	Fair	Poor	Replace		
Administration Building	20.52%						
Agricultural Commission	73.96%						
Behavioral Health	19.79%						
Bertha Briggs	53.78%						
Council of Goverments	11.98%						
District Attorney/Probation	28.12%						
Former Public Health Building	57.61%						
Former Sheriff/Jail Building	68.62%						
Hall of Records	47.09%						
Old Hall of Records	60.70%						
Health and Human Services Agency	19.72%						
Homeless Services Center	2.76%						
Jail	18.66%						
Juvenile Hall	24.70%						
Library/Office of Education	31.79%						
Office of Emergency Services	51.14%						
Public Works Buildings	33.38%						
Resource Management Agency & Sheriff	11.76%						
Sheriff's Office Training Center	68.13%						
University of California Cooperative Extension	76.11%						
T	otal by Condition	3	5	4	8		

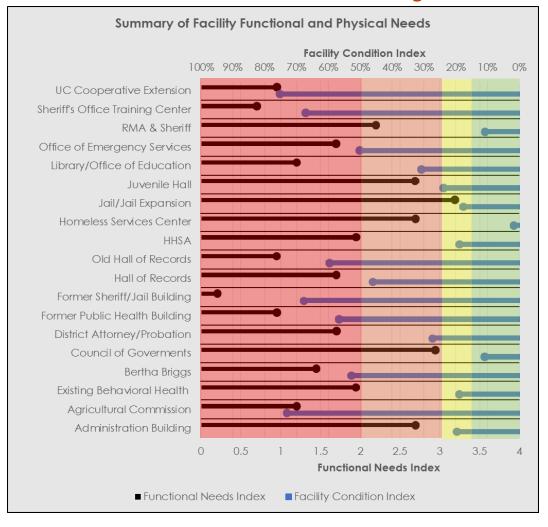
Facility Security Assessments

Assessment Methodology

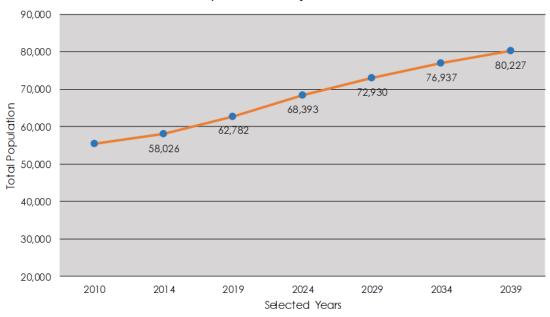
	Facility Se	Adminstration Building curity Assessment Deficiency and Cost Summary	
Location	Element	Deficiency Summary	Cost
	Access		
	Parking	Add building mounted lighting for parking near building	note 1
Site	Site Amenities	Add perimter lighting and trim vegetation	note 1
	Signage	Provide wayfinding signage	\$ 2,72
	Misc.		
	Entries	Replace locks as required	note 1
De elletter er	Windows/Doors	Add security glazing for exterior windows at 1st floor	\$ 21,60
Building Exterior	Electrical/HVAC	Add fencing at equipment	\$ 3,00
LXTEIIOI	Low Level Roofs	Lock roof hatch from interior	note 3
	Misc.		
	Lobby	Create secure lobby and add duress alarm at public counter	\$ 60,00
	Stairs Provide controlled access to stair		note 2
	Security Guard	Consider adding security guard full time or for BOS meetings	
Building	Lighting		
Interior	Misc.	Make BOS Chambers and 2nd floor hall doors secure and lockable.	\$ 4,00
	Misc.	Create secure lobby for County Counsel, add duress alarm for each department.	\$ 45,00
	Access Control	Add access control to staff entrance	\$ 35,35
E	Intrusion	Add intrusion detection	note 2
Electronic Security	Video	Add video : ""	
3ecunty	Contraband	Consider ac Key Takeaways)(
	Misc.	Verify electr	
		o Consider a County-wid	10
otes:		o Consider a County-wid	JE,
Included in build	ding repairs cost noted	uniform electronic sec	:uritv
	ity system costs include	access contro	7
Operating costs	and work by maintena	system for all buildings	

Facility Security Assessment Project: San Benito County Master Plan No. of Stories: 2 Site: Downtown Campus Year Built: 1993 Assessment Date: 6/24/2019 Address: 481 4th Street Facility: Administration Building Assessor: Rob Nash NA = Not Applicable Condition: A = Adequate P = Poor M = Missing Location Element Condition Notes Access Vehicles Α Pedestrians Α Emergency Egress Α Р Add building mounted lighting for parking near building Parking Lighting Visibility Α NA Site Amenities Fencing Site ighting Р Add perimeter lighting around building Ρ Trim vegetation at trees along 4th Street Landscape Visitor Entry Р Provide wayfinding signage Signage M Prohibited Items Provide signage Misc. Public Entry Doors/Locks Р Replace locks as required Access Control NA Doors/Locks Ρ Staff Entry Replace locks as required Access Control Р Add staff access control Service Entry Doors/Locks NA Access Control NA Condition Windows/Doors Α Consider adding security glazing for exterior windows at 1st floor Buildina Access Control M Add intrusion alarm Exterior Electrical/HVAC Equipment Α Fencing at equipment NA ouvers Low Level Roofs Secure Р Lock roof hatch from interior Access to Building Α Sufficient height from ground

Synthesize Information



San Benito County Population Projections



- County population will continue to grow
- Many facilities are functionally and physically in poor or worse condition

Existing Information



Downtown Government Campus

Public Works Campus





Public Health Campus

Space Lists - Option A

San Benito County Government Center Area by Department Option A - New Building 1							
Projected Current							
Department	Department Area (NSF)	No. of Employees	Department Area (NSF)	No. of Employees			
Library	19,945	19	12,000	12			
District Attorney	5,275	20	3,715	18			
Probation	6,898	39	3,672	32			
Facility Support	2,592						
Total Net Departmental Areas	34,710						
*Facility Grossing Factor (25%) 8,677							
Total Gross Building Area 43,387							

Option A - New Building 2							
	Projec	cted	Current				
	Department	No. of	Department	No. of			
Department	Area (NSF)	Employees	Area (NSF)	Employees			
Clerk/Auditor/Recorder/Elections	17,859	35	12,048	26			
Administration	8,013	17	4,850	15			
County Counsel	3,006	11	1,850	7			
Tax Assessor	4,662	25	3,857	22			
Treasurer/Tax Collector	3,549	13	2,105	7			
Facility Support	2,592						
Total Net Departmental Areas	39,681			,			
*Facility Grossing Factor (25%)	9,920						
Total Gross Building Area	49,601						

Option A - Parking Calculations				
Building	# Req'd.			
Building 1 - Library Parking Spaces at 1/375sf	66			
Building 1 - Office Parking Spaces at 1/250sf	74			
Building 2 - Office Parking Spaces at 1/250sf	198			
Parking Spaces Required for Both Buildings	339			
Parking Spaces Provided (on site + exist. lot)	86			
New Parking Spaces Needed	253			

- Space lists were developed for each department
- Space lists are combined to develop the options

Space Lists - Option B

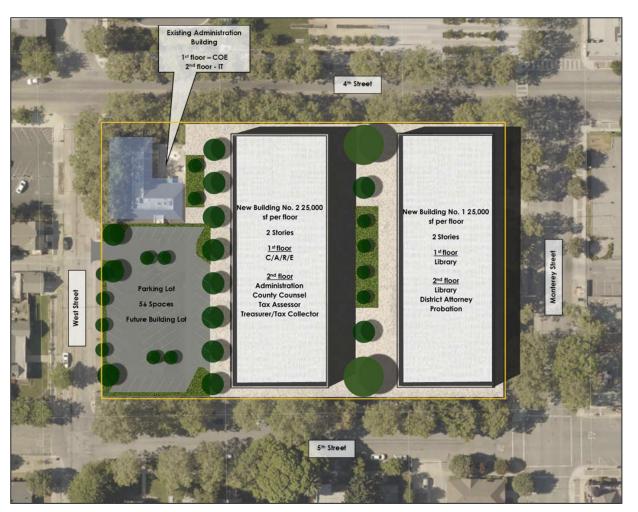
San Benito County Government Center Area by Department							
Option B	Option B - New Building						
Projected Current							
Department	Department No. of Department No.						
Probation Department	Area (NSF) 6,898	Employees 39	Area (NSF) 3,672	Employees 32			
Administration	8,013		4,850				
County Counsel	3,006		1,850				
Tax Assessor	4,662	25	3,857	22			
Treasurer/Tax Collector	3,549	13	2,105	7			
District Attorney	5,275	20	3,715	18			
Facility Support	2,592						
TOTAL NET DEPARTMENTAL AREAS	33,995			,			
*Facility Grossing Factor (25%)	8,499						
TOTAL GROSS BUILDING AREA	42,494						

Option B - Renovated Hall of Records							
	Projected Current						
	Department	No. of	Department	No. of			
Department	Area (NSF)	Employees	Area (NSF)	Employees			
Clerk/Auditor/Recorder/Elections	17,859	35	12,048	26			
TOTAL NET DEPARTMENTAL AREAS	17,859		•	•			
*Facility Grossing Factor (15%)	2,679						
TOTAL GROSS BUILDING AREA	20,538						

Option B - Renovated Library + Addition							
Projected Current							
	Department	No. of	Department	No. of			
Department	Area (NSF)	Employees	Area (NSF)	Employees			
Library	19,945	19	12,000	12			
TOTAL NET DEPARTMENTAL AREAS	19,945		•	.			
*Facility Grossing Factor (25%)	4,986						
TOTAL GROSS BUILDING AREA	24,931						

Option B - Parking Calculations				
Building Number				
Building 1 - Office Parking Spaces at 1/250sf	170			
HOR - Office Parking Spaces at 1/250sf	82			
Library - Library Parking Spaces at 1/375sf	66			
Total Parking Spaces for All Buildings	319			
Parking Spaces Provided (on site + exist. lot)	94			
New Parking Spaces Needed	225			

Downtown Government Campus - Option A



Order of Magnitude Estimates Government Campus - Option A

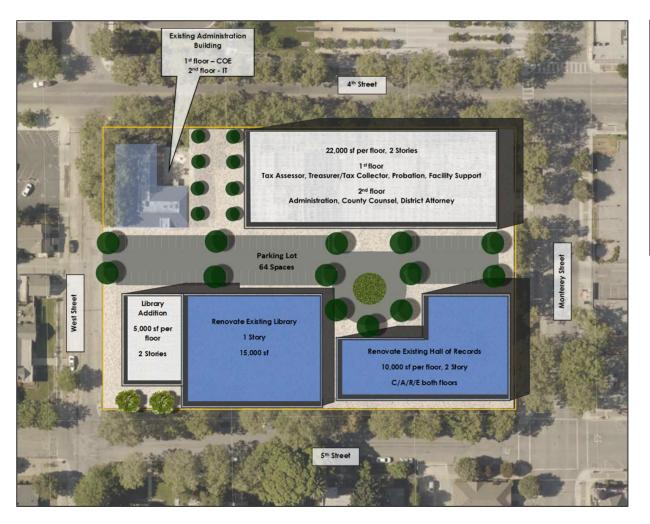
Description: Option A of the New Government Campus requires the removal of most of the existing County buildings (except the Administration Building) and construction of two new buildings to house the Library, District Attorney, Probation, Clerk/Auditor/Recorder/Elections, Treasurer/Tax Collector, Tax Assessor, County Counsel, and Administration. The existing Administration Building will be repurposed to house the County Office of Education and the County Information Technology Department.

Government Campus Option A - Estimate Summary						
		Year		Conceptual		
Facility Type	Phase	Complete		Estimate		
New Government Campus Building No.1	1	Q1 2024	\$	68,159,000		
New Government Campus Building No.2	2	Q3 2025	\$	65,363,000		
Renovate Administration Building for COE & IT	3	Q4 2025	\$	2,721,000		
		7				

Total Project Cost - in escalated dollars 136,243,000

- Addresses all deficiencies
- Most expensive option

Downtown Government Campus - Option B



Order of Magnitude Estimates Government Campus - Option B

Description: Option B for the New Government Campus requires removal of several existing buildings and includes complete renovation, modernization and addition to the Library and complete renovation and modernization of the Hall of Records. There is also construction of a new building for the District Attorney, Probation, Treasurer/Tax Collector, Tax Assessor, County Counsel, and County Administration. The existing Administration Building will house the County Office of Education and County IT Department.

Government Campus Option B - Estimate Summary

			Year	Conceptual	
Facility	<i>у</i> Туре	Phase	Complete		Estimate
New C	Government Campus Building	1	Q1 2024	\$	63,530,000
Renov	ate Administration Building for COE & IT	2	Q1 2024	\$	2,497,000
Library	Renovation/Addition and HOR Renovation	3	Q3 2025	\$	33,415,000
			7		

Total Project Cost - in escalated dollars 99,442,000

- o Addresses many deficiencies
- Less costly than Option A

Public Safety Campus



Order of Magnitude Estimates Public Safety Campus

Description: The Public Safety Campus currently houses Juvenile Hall and the Jail and Expansion. The first new project at this campus is a Psychiatric Hospital Facility (PHF) to help address 5150 issues. Since the County owns this land it is Site Option A. The second new project is a New Sheriff's Office. This will consolidate law enforcement and public safety functions in one location.

Public Safety Campus - Estimate Summary							
Facility Type	Phase	Year Complete	Conceptual Estimate				
New County Psychiatric Hospital Facility	1	Q1 2024	\$ 16,121,000				
New Sheriff's Office	2	Q2 2025	\$ 27,777,000				
New Sheriff's Tactical Training Facility	3	Q1 2026	\$ 16,838,000				
T. I.B. 1. I.G.		7	+ (0.70/.000				

Total Project Cost - in escalated dollars 5 \$ 60,736,000

- Primary location for the PHF
- o County owns the land



Public Health Campus



Order of Magnitude Estimates Public Health Campus

Description: The Health Campus currently houses the Health and Human Services Agency and Behavioral Health. The Health Campus is site Option B for the Psychiatric Hospital Facility (PHF) to help address 5150 issues because the County will have to purchase adjacent property for the new facility. Locating the PHF here would allow creation of a "therapeutic community" at this campus.

Public Health Campus - Estimate Summary							
		Year		Conceptual			
Facility Type	Phase	Complete		Estimate			
New County Psychiatric Hospital Facility	1	Q1 2024	\$	16,121,000			
Total Project	ct Cost - in escala	ited dollars ⁷	\$	16,121,000			

- Alternate location for the PHF
- Opportunity to create a 'therapeutic community'
- County would need to purchase the land

Public Works Campus



Order of Magnitude Estimates Public Works Campus

Description: The Public Works Campus currently houses PW Offices, repair facility, storage, COG repair facility, Agriculture Commissioner, and the UC Cooperative Extension. Projects here include new facilities for PW offices and vehicles, PW storage, Ag. Commissioner offices and storage, and UC Ext. offices and storage. COG and the fuel island will remain.

Public Works Campus - Estimate Summary												
		Year		Conceptual								
Facility Type	Phase	Complete		Estimate								
New County Public Works Office/Repair Facility	1	Q1 2023	\$	3,831,000								
New Ag. Commissioner/UC Coop Extension Facility	1	Q3 2023	\$	9,748,000								
Total Project C	\$	13,579,000										

- Addresses all deficiencies
- o Includes running new fiber optic cable to the site

Repair and Renovate Only Option

- Only addresses physical conditions
- Does not address functional or capacity needs
- b Least expensive option

San Benito County Owned Facilities Facility Condition Assessment Deficiency and Cost Summary													
	Priority		1 - Critical		2 - Urgent		3 - Code	4	4 - Required	5 -	Recommend	Total by	
	System Timeframe		1 year		1-2 years		1-3 years		1-5 years		6-10 years		System
1.	Substructure/Structure	\$	80,909	\$	272,341	\$	-	\$	174,212	\$	-	\$	527,462
2.	Exterior Envelope	\$	492,790	\$	4,289,535	\$	-	\$	4,226,163	\$	-	\$	9,008,488
3.	Interior Construction/Finishes	\$	216,103	\$	1,295,987	\$	-	\$	11,249,211	\$	593,321	\$	13,354,622
4.	Elevators	\$	-	\$	-	\$	1,450,000	\$	62,500	\$	-	\$	1,512,500
5.	Plumbing	\$	-	\$	434,870	\$	-	\$	3,081,471	\$	553,710	\$	4,070,051
6.	HVAC	\$	-	\$	2,459,689	\$	1,884,722	\$	4,259,399	\$	2,520,868	\$	11,124,678
7.	Fire Protection	\$	-	\$	1,078,889	\$	39,462	\$	934,672	\$	439,992	\$	2,493,015
8.	Electrical	\$	-	\$	1,863,454	\$	-	\$	3,411,904	\$	1,111,012	\$	6,386,370
9.	Equipment & Furnishings	\$	-	\$	319,940	\$	-	\$	2,171,143	\$	555,451	\$	3,046,534
10.	Site Improvements/Utilities	\$	-	\$	275,253	\$	40,300	\$	2,819,150	\$	187,947	\$	3,322,651
	Current Total by Priority	\$	789,802	\$	12,289,958	\$	3,414,484	\$	32,389,825	\$	5,962,301	\$	54,846,370
Esc	calation to Midpoint of Timeframe		0 years		1 year		2 years		3 years		8 years		
	Total Escalated Cost	\$	789,802	\$	12,904,456	\$	3,764,469	\$	37,495,271	\$	8,809,034	\$	63,763,032

